

## CHECKLIST TO DESIGNATE AREAS OF EVALUATION FOR REQUESTS FOR PROPOSAL (RFP)

MDOT PROJECT MANAGER Katharine Hulley			JOB NUMBER (JN) 80915, 55658,86653,87497	CONTROL SECTION (CS) 63043
DESCRIPTION IF NO JN/CS				
<b>MDOT PROJECT MANAGER:</b> Check all items to be included in RFP.  WHITE = REQUIRED GRAY SHADING = OPTIONAL			<b>CONSULTANT:</b> Provide only checked items below in proposal.	
Check the appropriate Tier in the box below				
<input checked="" type="checkbox"/> <b>TIER I</b> (\$25,000-\$99,999)	<input type="checkbox"/> <b>TIER II</b> (\$100,000-\$250,000)	<input type="checkbox"/> <b>TIER III</b> (>\$250,000)		
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Understanding of Service	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Innovations</i>	
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<i>Safety Program</i>	
N/A	<input type="checkbox"/>	<input type="checkbox"/>	Organization Chart	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Qualifications of Team	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Past Performance	
Not required as part of official RFP	Not required as part of official RFP	<input type="checkbox"/>	Quality Assurance/Quality Control	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<b>Location:</b> The percentage of work performed in Michigan will be used for all selections unless the project is for on-site inspection or survey activities, then location should be scored using the distance from the consultant office to the on-site inspection or survey activity.	
N/A	N/A	<input type="checkbox"/>	Presentation	
N/A	N/A	<input type="checkbox"/>	Technical Proposal (if Presentation is required)	
3 pages (MDOT forms not counted) <b>(No Resumes)</b>	7 pages (MDOT forms not counted)	19 pages (MDOT forms not counted)	Total maximum pages for RFP <b>not including key personnel resumes</b>	

# REQUEST FOR PROPOSAL

The Michigan Department of Transportation (MDOT) is seeking professional services for the project contained in the attached scope of services.

If your firm is interested in providing services, please indicate your interest by submitting a Proposal, Proposal/Bid Sheet or Bid Sheet as indicated below. The documents must be submitted in accordance with the latest "Consultant/Vendor Selection Guidelines for Service Contracts" and "Guideline for Completing a Low Bid Sheet(s)", if a low bid is involved as part of the selection process. **Referenced Guidelines are available on MDOT's website under Doing Business > Vendor/Consultant Services > Vendor/Consultant Selections.**

## RFP SPECIFIC INFORMATION

☒ BUREAU OF HIGHWAYS ☐ BUREAU OF TRANSPORTATION PLANNING \*\* ☐ OTHER

THE SERVICE WAS POSTED ON THE ANTICIPATED QUARTERLY REQUESTS FOR PROPOSALS

☒ NO ☐ YES DATED \_\_\_\_\_ THROUGH \_\_\_\_\_

<input checked="" type="checkbox"/> <b>Prequalified Services</b> – See page 2 of the attached Scope of Services for required Prequalification Classifications.	<input type="checkbox"/> <b>Non-Prequalified Services</b> - If selected, the vendor must make sure that current financial information, including labor rates, overhead computations, and financial statements, if overhead is not audited, is on file with MDOT's Office of Commission Audits. This information must be on file for the prime vendor and all sub vendors so that the contract will not be delayed.
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☒ **Qualifications Based Selection** – Use Consultant/Vendor Selection Guidelines

**For all Qualifications Based Selections**, the selection team will review the information submitted and will select the firm considered most qualified to perform the services based on the proposals. The selected vendor will be contacted to confirm capacity. Upon confirmation, that firm will be asked to prepare a priced proposal. Negotiations will be conducted with the firm selected.

**\*\* For RFP's that originate in Bureau of Transportation Planning only**, a price proposal must be submitted at the same time as, but separate from, the proposal. Submit directly to the Contract Administrator/Selection Specialist, Bureau of Transportation Planning (**see address list, page 2**). The price proposal must be submitted in a sealed manila envelope, clearly marked in large red letters **"PRICE PROPOSAL – TO BE OPENED ONLY BY SELECTION SPECIALIST."** The vendor's name and return address **MUST** be on the front of the envelope. The price proposal will only be opened for the highest scoring proposal. Unopened price proposals will be returned to the unselected vendor(s). Failure to comply with this procedure may result in your bid being opened erroneously by the mail room.

**For a cost plus fixed fee contract**, the selected vendor must have a cost accounting system to support a cost plus fixed fee contract. This type of system has a job-order cost accounting system for the recording and accumulation of costs incurred under its contracts. Each project is assigned a job number so that costs may be segregated and accumulated in the vendor's job-order accounting system.

☐ **Qualifications Review / Low Bid** - Use Consultant/Vendor Selection Guidelines. See Bid Sheet Instructions for additional information.

For Qualification Review/Low Bid selections, the selection team will review the proposals submitted and post the date of the bid opening on the MDOT website. The notification will be posted at least two business days prior to the bid opening. Only bids from vendors that meet proposal requirements will be opened. The vendor with the lowest bid will be selected. The selected vendor may be contacted to confirm capacity.

☐ **Best Value** - Use Consultant/Vendor Selection Guidelines. See Bid Sheet Instructions below for additional information. The bid amount is a component of the total proposal score, not the determining factor of the selection.

☐ **Low Bid** (no qualifications review required - no proposal required.) See Bid Sheet Instructions below for additional instructions.

## BID SHEET INSTRUCTIONS

A bid sheet(s) must be submitted in accordance with the "Guideline for Completing a Low Bid Sheet(s)" (available on MDOT's website). The Bid Sheet is located at the end of the Scope of Services. Submit bid sheet(s) separate from the proposal, to the address indicated below. The bid sheet(s) must be submitted in a sealed manila envelope, clearly marked **"SEALED BID."** The vendor's name and return address **MUST** be on the front of the envelope. Failure to comply with this procedure may result in your bid being opened erroneously by the mail room and the bid being rejected from consideration.

**PROPOSAL SUBMITTAL INFORMATION**

REQUIRED NUMBER OF COPIES FOR PROJECT MANAGER 4	PROPOSAL DUE DATE 12/3/07	TIME DUE 4:00pm
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**PROPOSAL AND BID SHEET MAILING ADDRESSES**

Mail the multiple proposal bundle to the MDOT Project Manager or Other indicated below.

☒ MDOT Project Manager ☐ MDOT Other

Katharine Hulley, Manager  
Design Division  
425 W. Ottawa Street, P.O. Box 30050  
Lansing, MI 48909

Mail one additional stapled copy of the proposal to the Lansing Office indicated below.

Lansing Regular Mail	OR	Lansing Overnight Mail
<input checked="" type="checkbox"/> Secretary, Contract Services Div - B470 Michigan Department of Transportation PO Box 30050 Lansing, MI 48809		Secretary, Contract Services Div - B470 Michigan Department of Transportation 425 W. Ottawa Lansing, MI 48833
<input type="checkbox"/> Contract Administrator/Selection Specialist Bureau of Transportation Planning B470 Michigan Department of Transportation PO Box 30050 Lansing, MI 48809		Contract Administrator/Selection Specialist Bureau of Transportation Planning B470 Michigan Department of Transportation 425 W. Ottawa Lansing, MI 48833

**GENERAL INFORMATION**

Any questions relative to the scope of services must be submitted by e-mail to the MDOT Project Manager. Questions must be received by the Project Manager at least four (4) working days prior to the due date and time specified above. All questions and answers will be placed on the MDOT website as soon as possible after receipt of the questions, and at least three (3) days prior to the RFP due date deadline. The names of vendors submitting questions will not be disclosed.

MDOT is an equal opportunity employer and MDOT DBE firms are encouraged to apply. The participating DBE firm, as currently certified by MDOT's Office of Equal Opportunity, shall be listed in the Proposal

**MDOT FORMS REQUIRED AS PART OF PROPOSAL SUBMISSION**

- 5100D** – Request for Proposal Cover Sheet
- 5100G** – Certification of Availability of Key Personnel
- 5100I** – Conflict of Interest Statement

(These forms are not included in the proposal maximum page count.)

## **Michigan Department of Transportation**

### **SCOPE OF SERVICE FOR VALUE ENGINEERING STUDIES**

The following Scope of Work covers one Value Engineering (VE) study. The scope includes the anticipated month the VE study is to be conducted, however the exact VE Study dates will be arranged after the work is authorized. The project limits may be lengthened from that shown if additional work is found adjacent to the given project. The Job Number identified is the primary reference number for this VE Study. Other Job Numbers may be associated with each project to be studied and are used to identify separate elements of the project.

Conflict of interest: MDOT will not consider a VE firm to perform a VE Study on projects where that firm is also providing design services. If a current employee of a construction company is selected by the VE firm and participates as a member of the VE study team, the construction company will not be eligible to bid to construct the project as a prime contractor or as a subcontractor. The construction company employing any VE team member must provide a signed statement agreeing to this provision before the start of the VE study.

**This VE studies will be managed by:**

Katharine Hulley  
Manager, Project Development Unit  
Design Division, Lansing  
hulleyk@michigan.gov 517-373-2256

**VE STUDY FOR THIS RFP (this VE Study is planned for late January 2008):**

Direct any inquiries to Katharine Hulley [hulleyk@michigan.gov](mailto:hulleyk@michigan.gov); do not call any other MDOT staff until you are Notified of Selection.

**M-59 from Wide Track to Crooks Road;**

CS 63043; includes the four following Job Numbers:

**JN 80915 – M-59 from Widetrack to Opdyke**

Work – Patch and overlay with minor areas of reconstruction

Engineers Estimate - \$11.1 Million

Project Manager – Lori Swanson, Cost Scheduling Engineer, Oakland TSC  
(248-451-2456)

**JN 55658 – M-59 from Opdyke to Crooks**

Work– Patch and overlay

Engineer's Estimate - \$23.0 million

Project Manager – Lori Swanson, Cost Scheduling Engineer, Oakland TSC  
(248-451-2456)

**Job Number 86653 – Four Bridges over M-59 (Livernois, Auburn; Crooks and Opdyke) and M-59 over GTWRR (two bridges)**

Work – Various treatments from Deck replacement to patching.

Engineer's Estimate - \$7.5 Million

Project Manager – Chuck Occhiuto, Bridge Design., Lansing (517-373-0742)

**Job Number 87497 – M-59 from Widetrack to Opdyke**

Work – Install Shoulder lighting

Engineer's Estimate - \$700,000

Project Manager – Bob Zielinski, Electrical Unit, Design, Lansing (517-373-0733)

**PRIMARY PREQUALIFICATION CLASSIFICATION(S)**

Value Engineering Studies

**SECONDARY PREQUALIFICATION CLASSIFICATION(S)**

N/A

**DBE REQUIREMENT**

N/A

## ASSEMBLING THE VE TEAM

The consultant will assemble a multi-disciplined VE project team of 5-7 persons, led by a VE Facilitator. Teams should be structured so there is appropriate expertise to evaluate the major problem areas anticipated within the project.

Recommended qualification of VE team members:

**VE Facilitator:** This member must be a qualified VE practitioner, experienced in performing and leading VE studies (have participated in several VE studies as a team member and as a team leader), and have sufficient VE training, education, and experience to be recognized by SAVE International as meeting the requirements for certification.

**Design/construction and traffic engineering members:** These team members should have at least ten years experience in design, construction, or operations. The VE team must also include member(s) experienced in estimating construction costs and cost-benefit analysis. All members should have completed a 40-hour Value Engineering training seminar or have prior Value Engineering experience. The composition of the expertise should reflect the complexity of the project design to be studied. At least two members of the team should be experienced in the high-cost areas of the project.

**Constructability expert member:** This member should be an experienced construction professional with who is able to add the contractor's perspective to the VE Study. If the VE firm does not have access to constructability experienced member based on their own associations, the can use the list provided by MITA. This list will be available on with the posting. **As stated above, if a current employee of a construction company is selected by the VE firm and participates as a member of the VE study team, the construction company will not be eligible to bid on the project nor partake in any of the construction activities as a subcontractor.**

**Additional requirements:** The VE team should have CAD capability to develop, analyze, and propose modifications within the VE time schedule. For all VE Studies, 'Read-Only' CAD files in Micro-Station format will be made available to the VE team.

## REQUIRED STUDY ELEMENTS

Several steps in the application of VE have been determined by the Department to be of such significance that special attention is needed. These nine (9) items shall be required in conducting every VE study:

1. Define the original project objective.
2. Identify the design criteria for the project.
3. Verify all valid project constraints.
4. Identify specifically the components and elements of high cost.
5. Determine basic and secondary functions.
6. Evaluate the alternatives by comparison.
7. Consider life cycle costs of alternatives.

8. Evaluate constructability of project and elements
9. Develop a detailed implementation plan.

In addition to the required elements listed above, VE studies on bridge projects shall include the following:

1. Bridge substructure requirements based on construction materials.
2. Evaluation of acceptable bridge designs based on engineering and economic basis.
3. Evaluate using life cycle costs and construction duration.

### **DEVELOPING THE VE WORK PLAN**

After notification of approval of the authorization, the selected consultant will contact the Project Manager of the job receiving the VE Study to learn additional details of the design project and establish study dates. NOTE: Pavement Type and Fix Life are not to be VE'd since they receive their own rigorous analysis.

The consultant will develop and submit a VE work plan geared toward the assigned project. In general, a 5 day 40-hour VE Study is expected; the duration of the VE Study shall be determined by the VE Consultant after discussion with MDOT staff. Actual dates of the VE Study must be coordinated with the MDOT Project Manager and State VE Coordinator (see above).

The consultant is requested to hold the Briefing and Presentation Phases at a location within the county of the project(s) or at a location within an adjacent to the project. The consultant may choose to conduct the other phases of this VE Study in the same near-site location or may return to an office where their phone, CAD, and other support are more readily available. If available, local or MDOT conference rooms may be used for the Presentation (Monday) and VE Team's Recommendations and Decision (Friday) phases.

### **INVESTIGATION PHASE**

Basic project information must be available and organized before a VE study is begun; this is initiated by the Consultant VE team leader talking with or meeting with the Project Manager. The VE team leader gathers readily available data, distributes to the VE team, and all members review the items in order to be as fully knowledgeable of the project as possible prior to commencing the formal VE session. This information may include but not be limited to the following:

Images:

1. Existing aerials
2. Project photographs
3. As Built plans
4. Project area map

General project information:

1. Environmental clearance document or issues
2. Right of Way plans or concerns
3. Permit restrictions
4. Cooperative agency agreements
5. Utility plans or encroachment issues
6. Detour, staging concepts, or restrictions
7. Traffic Data
8. Crash data
9. Context Sensitive Design issues
10. Constructability issues

Road information:

1. Set of plans (size and quantity)
2. Latest project cost estimate

Structure information:

1. Current set of bridge plans
2. Bridge inspection reports
3. Geological, soils reports and foundation reports
4. Log of borings
5. Hydrology/hydraulic information
6. Latest project cost estimate

One of the first steps of the VE session will be a presentation and briefing of the VE team by the MDOT project manager and other MDOT participants. The following steps continue the VE study.

## **ANALYSIS PHASE**

In the Analysis phase, the team identifies the elements with the greatest potential for value improvement, bringing the three fundamental concepts of VE (function, cost and worth) to bear on the project. This phase requires the team to ask and answer the following basic questions, after which the team identifies the high-cost elements, functionally analyzes them, and assesses their cost / worth relationships.

What is it?

What does it do? (What is the function?)

What must it do? (Is its function Basic?)

What is it worth?

What does it cost?

## **SPECULATION PHASE**

The team applies brainstorming techniques to develop good alternatives to the proposed project



design, generating a list of potential (creative) solutions to items identified in the Investigation or Analysis phases. The team uses the generic format of the function to speculate on all possible solutions to the problem presented in the function statement. All ideas have merit; the team should be creative and leave the evaluation and judgment for the next phase.

### **EVALUATION PHASE**

This phase determines the best alternatives by listing the advantages and disadvantages, described in general terms, of each alternative. A weighted matrix analysis might also be used to determine which alternative is best, based on the relative importance of each of the desirable criteria which must be addressed. This analysis satisfies the VE objective to achieve the best blend of performance, cost, and schedule. If the disadvantages far outweigh the advantages of any alternative, that is noted and the alternative is dropped at this point.

### **DEVELOPMENT PHASE**

The best alternatives are fully developed through sketches, cost estimates, validation of test data, and other technical work to verify the validity of assumptions made during the study. The final step before presenting the team's analyzed recommendations to MDOT is to formulate an implementation plan which describes the process MDOT must follow to implement each recommendation.

### **PRESENTATION OF RECOMMENDATIONS**

At the completion of the VE Study, the VE team presents its recommendations to MDOT management and appropriate staff that must evaluate and implement the findings; MDOT will assemble the audience that may include representation by the Federal Highway Administration (FHWA). The presentation, preferably PowerPoint, should be brief and complete, with time for MDOT staff and FHWA to question the VE team on any concerns. The presentation and two-way discussion helps to establish the viability of the VE team's recommendations. All members of the VE team should participate in the presentation of recommendations. Three copies of the presentation on CD are needed immediately following the presentation.

Included with the presentation should be a brief handout of the recommendations and costs. The handout should have an expanded description and/or sketches to clarify the recommendation for easy reference at a later time and sufficient space to record the VE Decisions.

### **VE STUDY REPORT** (see below)

A VE Study Report is compiled during the VE Study as a step-by-step record of the VE analysis. The record should be complete and understandable, as it serves as documentation to support the VE team's recommendations, track their deliberations and considerations, and aids in MDOT implementing the recommendations. It also becomes a reference for similar components on future MDOT projects.

A typical report format is as follows:

- Executive Summary
- Participant List
- Research Sources
- Project History (including project criteria, commitments, and constraints)
- Potential Study Areas
- Existing Design
- Performance Criteria
- Basic Functions
- Life Cycle Cost Estimate
- VE Alternative Description
- VE Alternative Cost Calculations
- Evaluation by Comparison
- Proposed Design
- Detail Findings or Analysis
- Specific Recommendations and Costs
- Design Observations
- Implementation Plan

## **RESOLUTION/IMPLEMENTATION PHASE**

Full and fair evaluation of all proposals and implementation of those determined to be viable are also a major part of the Value Engineering program, along with conducting a VE Study. All recommendations will receive serious consideration, but MDOT might not be able to implement all recommendations. MDOT and FHWA staff attending the Presentation will determine one of three dispositions of each recommendation: Accept for Implementation; Accept for Further Study before Determining Implementation; or Reject for These Reasons. A letter outlining the MDOT decisions will be sent to the Consultant and is to be included in the Final VE Report.

## **PROJECT DELIVERABLES**

In addition to conducting the VE Study, the VE consultant shall deliver up to fifteen (15) bound copies of a final report of the VE process and outcomes without calculations plus up to six (6) CD containing the text, calculations, and exhibits of the Final VE Report. The VE report shall fully document the Value Engineering process as applied to the specific project/corridor, and include a summary of the items discussed during each VE phase, a detailed description of the evaluation of each alternative carried forward for investigation, the advantages and disadvantages of each, the cost of constructing the primary function and secondary functions of each alternative carried forward, and the VE Recommendations and MDOT Decision on each recommendation. A list of VE design suggestions shall also be included.

All reports shall be economically prepared and bound, printed in 8½” by 11” format (some foldouts are fine) and only contain information and analysis to support the VE Recommendations being made. Supporting calculations shall be on the CD, not in each Final Report.

**MDOT will consider these and other VE Outcomes on any future jobs in the VE Corridor**

or elsewhere statewide.

### **PAYMENT SCHEDULE**

Compensation for this Scope of Services shall be on an **actual cost plus fixed fee** basis.

### **CONSULTANT PAYMENT**

All invoices/bills for services must be directed to MDOT and follow the most current guidelines. The latest copy of the "Professional Engineering Service Reimbursement Guidelines for Bureau of Highways" is available on MDOT's File Libraries. This document contains instructions and forms that must be followed and used for invoicing/billing; payment may be delayed or decreased if the instructions are not followed.

Payment to the Consultant for Services Rendered shall not exceed the "Cost Plus Fixed Fee Not to Exceed Maximum Amount" unless an increase is approved in accordance with the contract with the Consultant. All invoices/bills must be submitted within 30 calendar days of the last date of services being performed for that invoice.

Direct expenses will not be paid in excess of that allowed by the Department for its own employees. Supporting documentation must be submitted, with the invoice/bill, for all billable expenses on the Project. The only hours that will be considered allowable charges for this contract are those that are directly attributable to the activities of this Project.

There is no reimbursement for overtime hours. Any variations to this rule should be included in the price proposal submitted by the Consultant and must have prior approval by the MDOT Value Engineering Coordinator.

The fixed fee allowed for this project is 11.0%.